Shifting Worlds

Trends

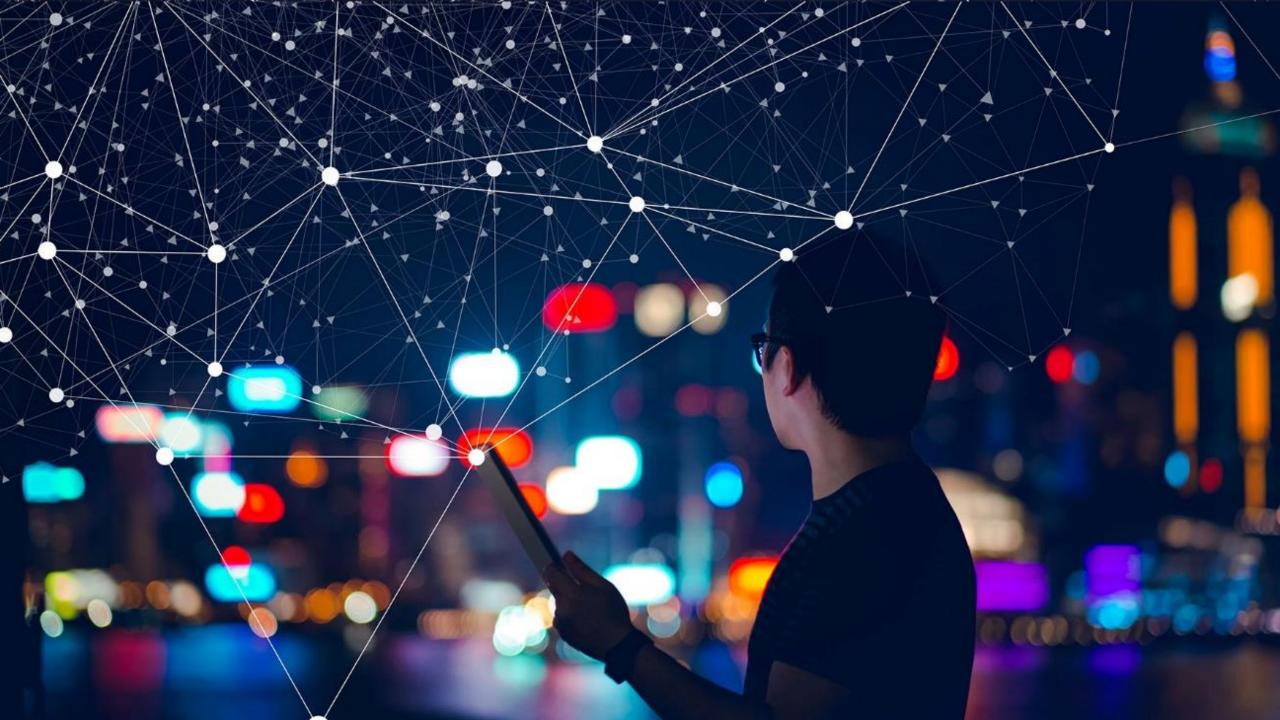
If technology is the answer what was the question?

Cedric Price













From corporations to networks

Rank	2002	2007	2012	2017
1	Microsoft	Petrochina	Apple Inc.	Apple Inc.
	\$260bn	\$720bn	\$500bn	\$870bn
2	General Electric	Exxon Mobil	Exxon Mobil	Alphabet Inc.
	\$260bn	\$510bn	\$390bn	\$730bn
3	Exxon Mobil	General Electric	PetroChina	Microsoft
	\$240bn	\$370bn	\$260bn	\$660bn
4	Wal-Mart	China Mobile	BHP Billiton	Amazon.com
	\$230bn	\$350bn	\$250bn	\$560bn
5	Pfizer	ICBC	ICBC	Facebook
	\$200bn	\$340bn	\$240bn	\$510bn
6	Citigroup	Microsoft	China Mobile	Tencent
	\$180bn	\$330bn	\$230bn	\$490bn
7	Johnson & Johnson	Gazprom	Wal-Mart	Berkshire Hathaway
	\$170bn	\$330bn	\$230bn	\$490bn
8	Royal Dutch Shell	Royal Dutch Shell	Samsung Electronics	Alibaba Group
	\$150bn	\$270bn	\$230bn	\$440bn
9	BP	AT&T	Microsoft	Johnson & Johnson
	\$140bn	\$250bn	\$220bn	\$380bn
10	IBM	Sinopec	Royal Dutch Shell	JPMorgan Chase
	\$140bn	\$250bn	\$220bn	\$370bn



- RESIDENCE
- FOOD
- ARTS & ENTERTAINMENT
- COLLEGE & UNIVERSITY
- NIGHTLIFE SPOT
- GREAT OUTDOORS
- SHOP & SERVICE
- PROFESSIONAL & OTHER
- TRAVEL & TRANSPORT









Context







SMART CITY OPPORTUNITIES FOR LONDON

Productivity











Place

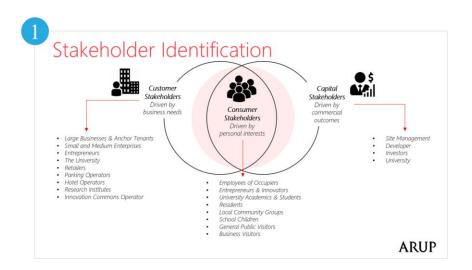




Avoid misalignment between tech and human needs



A User-Centric Approach

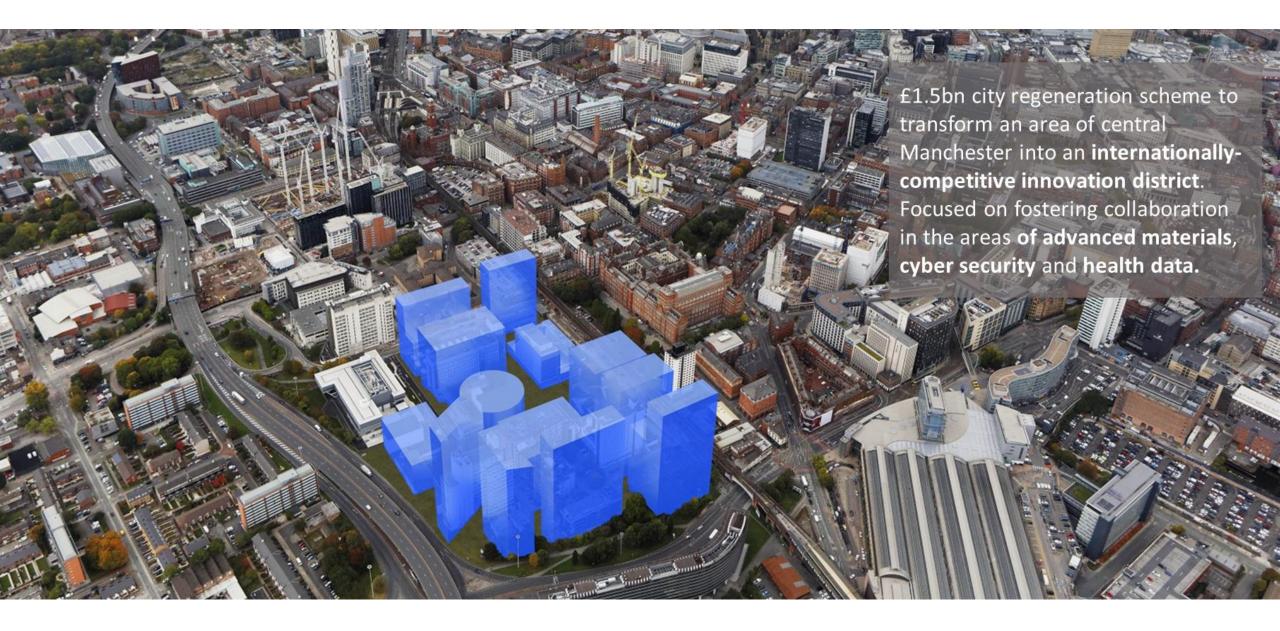












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